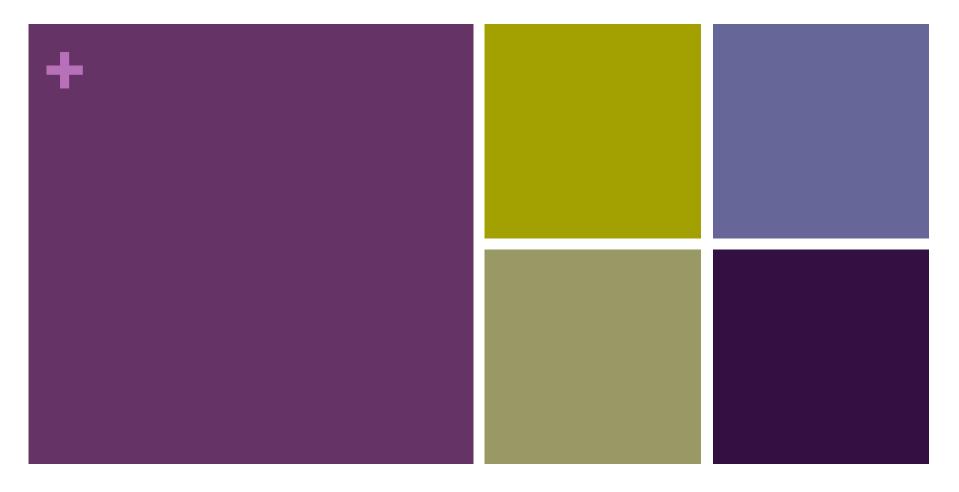


Branding Beef from A to Z

Brad VanAuken Partner, chief brand strategist The Blake Project



The Five Drivers of Customer Brand Insistence

Creating Brand Insistence

AWARENESS

THE CORNERSTONE OF STRONG BRANDS.

Are your target customers and key stakeholders aware of your brand? Is it the first one that comes to their minds?

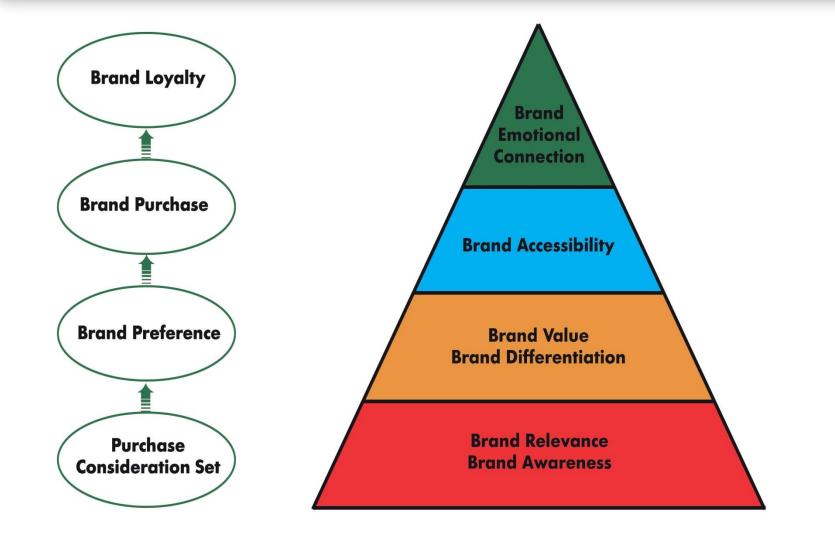
EMOTIONAL CONNECTION

Does your brand connect with people on an emotional level?



© 1999-2014 Brad VanAuken

Hierarchy of Effects: Brand Insistence Building Blocks



© 1999-2014 Brad VanAuken



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Awareness



Relevant Differentiation





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A growing alternative

We're working to bring the next generation of biofuels to market, to meet rising global demand for renewable fuels

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Value



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Accessibility

+ Coca-Cola



Emotional Connection



Join us in the Common Threads Together we can r	Join us in the Common Threads Initiative Together we can reduce our environmental footprint.			There's a reason that 'recycling' comes last in the mantra: Reduce, Repair, Reuse, Recycle. Recycling is what we do when we're out of options to avoid, repair, or reuse the product first. That's why I am so impressed with Patagonia for starting its Common Threads Initiative with the real solution: Reduce. Don't buy what we don't need. Repair: Fix stuff that still has life in it. Reuse: Share. Then, only when you've exhausted those options, recycle. - Annie Leonard, author of The Story of Stuff	
Reduce WE make useful gear that lasts a long time MORE	Repair > What you can	Reuse> What you have	Recycle> Everything else	Reimagine > A sustainable world	
24,000 					

Brand Benefits in Decreasing Order of Effectiveness

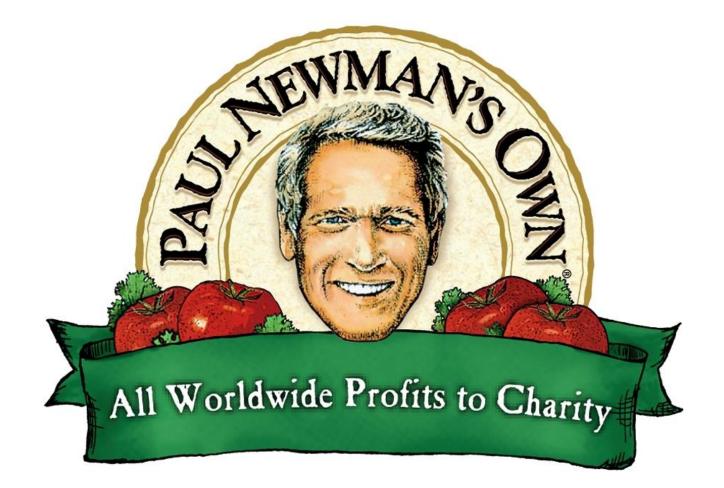
- Shared values
- Self-expressive benefits
- Emotional benefits
- Experiential benefits
- Functional benefits

The Most Powerful Sources of Brand Differentiation

Values alignment

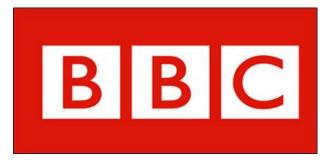
- Brand as a badge self-expression
- Noticeably superior product purchase/usage experience
- Superior customer expertise anticipating and proactively meeting needs
- One-stop shopping superiorly bundled products/services
- Best overall value

Values Alignment













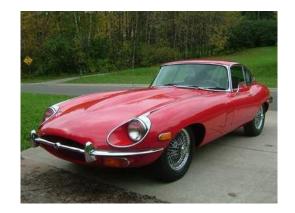


















Brand As A Badge





Superior Experience

♣



The Ritz-Carlton®

Superior Customer Expertise

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Superior Customer Expertise

- Customer intimacy
- Co-creation of the brand with your customers
- Living the brand with your customers
- Anticipating your customer's needs
- Growing by offering an increasing number of highly valued new products and services to your customers



One-stop Shopping

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Best Overall Value

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Creating Customer Loyalty

+ The Sources of Real Brand Loyalty

- Shared values
- Consistency no surprises, always meet or exceed customer expectations
- Appeal to the heart
- People want to be treated with dignity and respect
- Constantly strive to achieve legendary customer service
- Relationships are reciprocal
- Customer loyalty starts with employee loyalty

The Most Important Brand Loyalty Measures

- The brand has never disappointed me.
- Given all of my experiences with the brand, if I could go back to my original purchase decision, I would choose this brand again.
- I would recommend this brand to a friend or colleague.

Beef Industry Concerns

Factors Influencing Beef Purchasing Decisions

- The issues of highest importance to beef steak buying decisions are Freshness (22%) and Safety (19%). The next two most important issues, on average, are Taste, and Health. The four least important issues are Origin/Traceability, Convenience, Environmental Impact, and Animal Welfare (each less than 4%).
- Overall, the ranking of key factors influencing beef purchasing decisions are mostly consistent with previous research and findings from the survey of beef industry experts. Finding Safety, Freshness, Taste, and Health as the four most important issues and Social issues (e.g. Environmental Impact, Origin/Traceability, and Animal Welfare) as the least important issues is supported by both the research literature and the survey of beef industry experts.

Beef Industry Concerns

- Human health concerns
 - Food safety
 - Antibiotics, hormones, pesticides, GMO foods, implants, feed additives
 - E. coli, salmonella
 - Mad cow disease (bovine spongiform encephalopathy or BSE)
 - Contributions to greenhouse gases and global climate change
- Animal welfare
 - Branding, castration, dehorning, cannulation
 - Digestive pain
 - Freezing
 - Transportation and slaughter issues

+ US Beef Export Concerns

- Beef fat content (grain-fed cattle)
- Growth hormones/promoters
 - Estradiol, progesterone and testosterone
 - Ractopamine
- BSE (Mad Cow Disease)

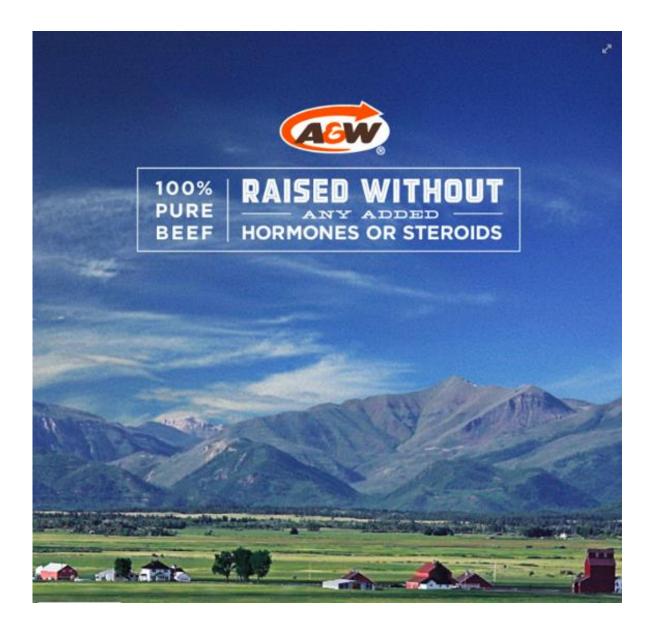
How Has Your Attitude About The Following Issues Changed Over The Past Few Years? % Much More or More Concerned (Independent Survey Results of ~2000 Grocery Shoppers by Service Management Group / Commissioned by Where Food Comes From, Inc)

60%

The safety and impact of antibiotics used in livestock 29% 35% production The safety and impact of hormones and growth promotants 32% 31% used in livestock production The safety and impact of 34% 29% genetically modified foods How humanely animals are raised 22% 34% and handled Supporting farms or producers whose values are similar to my 21% 32% own Much more concerned 0% 20% 40% More concerned Nevil Speer

Methods for Addressing Issues

- Listen to and try to understand concerns
- Create a productive, ongoing dialog
- Address issues
- Co-create solutions
- Aggressively communicate the handling of these issues from the industry's perspective





First, it was meat raised without the use of subtherapeutic antibiotics or added

growth hormones. Next, it was dairy from cows raised without the synthetic hormone rBGH. Now, the majority of our sour cream is made with milk from cows given access to pasture. It's a quest for better ingredients that never ends, and a desire you can share.



Source: www.chipotle.com



Ensuring the nation's Beef Safety

The cattlemen of the VeriPrime™ Beef Food Safety Cooperative believe you have the right to assurance that the food you feed your family is safe. A national beef E. coli prevention system could effectively erase E. coli from the nation's food supply in as little as 3 years.



Vaccination

VeriPrime[™]

A series of three vaccines administered at different stages in a cow's life ensures herds remain free from E. coli on the farm. Color-coded ear tags help ranchers track vaccine schedules. Herds are enrolled in a national database for ongoing monitoring.

. Feed Additive

Prior to heading to market, cattle receive a final oral treatment sprinkled into their feed at the feedyard. This treatment, acting like yogurt cultures in the digestive system, delivers a knockout blow to E. coli before beef is processed.

Testing & Tracking

Federally accredited veterinarians supervise and certify audits every step of the way. Regular testing and online tracking ensures that beef receiving the VerifrimeTM Seal of Approval is 100% E. coli-free and safe for the consumer.

FACT: outbreaks can be traced to water contamination from beef and dairy farms, or an infected animal coming in direct contact with produce. The key to eradicating E. coli is attacking the bacteria at the source - inside the cowl

national beef E. coll prevention system could be implemented at a cost to the consumer of only one cent per burger. And all /eriPrime[™] producers abide by strict animal welfare rules. Healthy cattle make for better-tasting, more tender beef!

additional Benefits of the VeriPrime™ System

A Safer Environment For All Foods

By eradicating dangerous E. coli at the source, the environment becomes safer for all foods, not just beef.

Increased Beef Exports Certifying the safety of U.S. beef will increase opportunities

beef will increase opportunities for beef exports to countries like China, South Korea, Japan and Singapore.

Improved Homeland Security

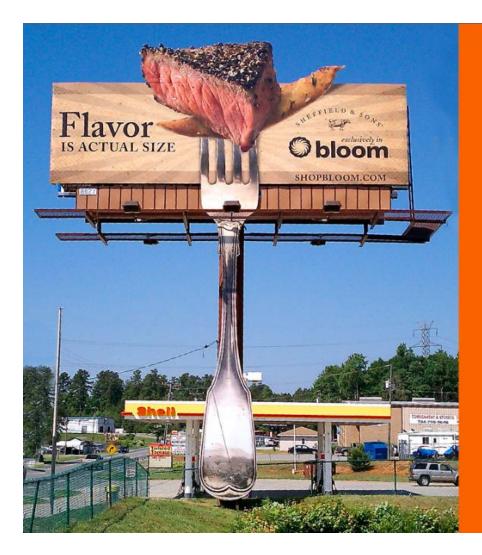
In King

Monitoring of U.S. beef through the VeriPrime™ System protects against a range of contaminants, both natural and introduced. The Seal of Approval ensures total beef safety.

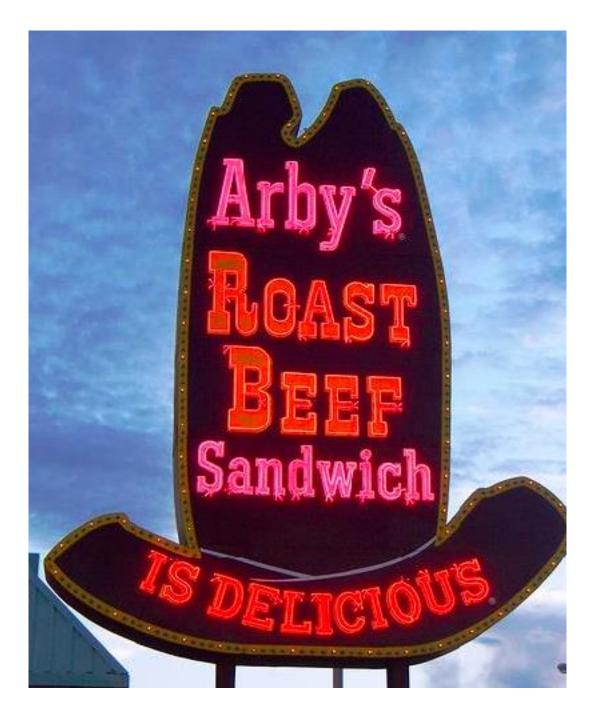
The VeriPrime[™] Beef Food Safety Cooperative is a volontary association of U.S. cattlemen. VeriPrime[™] cattemen currently raise 70% of the fod cattle in the United States. The goal of the cooperative is to work together with producers, process and restaurants to eliminate E. coll 01574/7 from the nation's food supply: Copyright ©2011 www.VeriPrime.com | Infographic by InfoMonkeys.com

Focus on the Positives



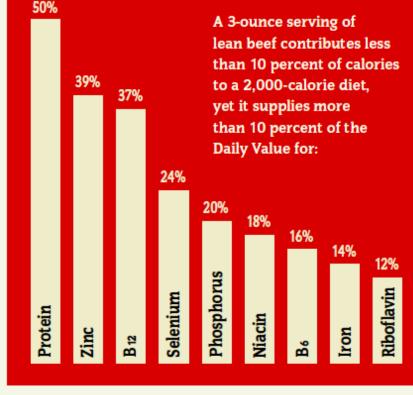


The world's first scented billboard.





Choose Your Calories by the Company They Keep



U.S. Department of Agriculture, Agricultural Research Service, 2002. USDA Nutrient Database for Standard Reference, Release 15. Also: Creatine

Carnosine Omega-3 (DHA, EPA)

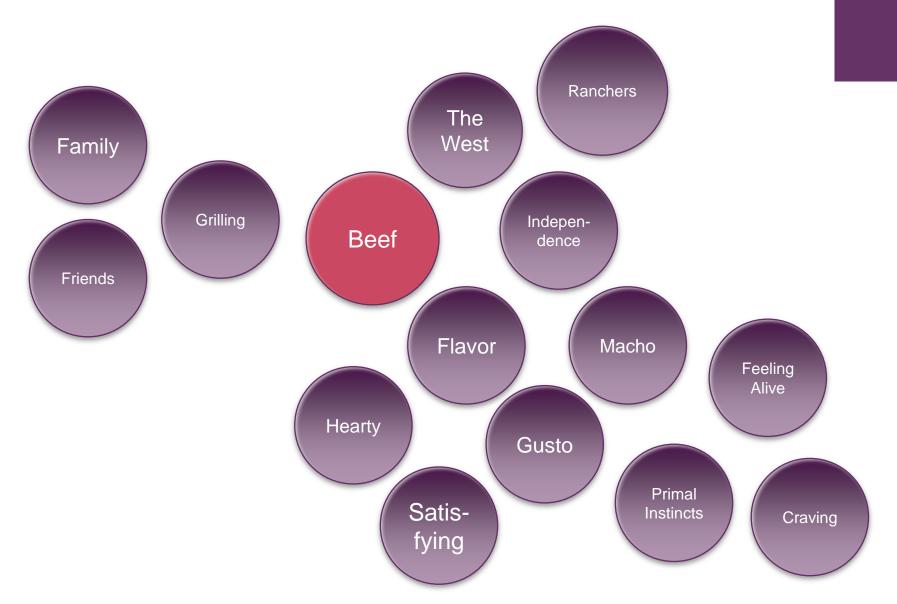
Emotional End Benefits

- Entertaining family and friends, socializing with family and friends
- The joy of grilling outdoors
- Successful, tasty meal
- Satisfying meal
- Supporting local farmers





+ Linking Beef to Other Things



Sometimes Sex Sells













+ Emotional Anneal

Emotional Appeal

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> Sometimes I wonder if people have a primal, instinctive craving for hamburgers. Something hot and juicy and so utterly simple you can eat it with your hands. I mean, I know some people who don't eat burgers. But I'm not sure I trust them.

Beef. Real Food For Real People.

HAMBURGERS CYBILL-STYLE Preparation: 10 min. Cooking time: 7 min. Mix 1 b. extra lean ground beef. 2 Ths. mixeed onion, 1 Ths. coarse grain mustard, 1/2 typ. each dried basil, oregano, thyme, ground cumin, cracked black pepper and salt. Divide into 4 equal portions, form into patties. Broil 7 min., turning once. Split 4 egg twist burss, place a lettuce leaf, burger, tomato and omion slice on each bun. 4 servings. Total Calories - 388 Calories from bed = 217



Click Americand

Humorous Approach

WHERE'S THE BEEF?

The famous Wendy's tagline was uttered by Chicago grandmother Clara Peller, who passed away in 1987. Weeks later, it was further enshrined in pop culture when presidential candidate Walter Mondale used the lim to taunt rival Gary Har.



+ Humorous Approach



Reassuring Consumers













Branding Commodities

Differentiating Commodities

- Superior product or service consistency (quality control)
- Ability to customize the product or service to a customer's specific needs
- Superior responsiveness (order fulfillment, technical support, customer service)
- Unique bundling/unbundling of products/services
- Superior range of products and services
- Value chain integration

Differentiating Commodities

- Identify your most important/profitable customers
 - Conduct conjoint analysis to determine what they value the most
 - Tailor your products and services to meet their specific needs
- Ingredient branding
- Unique packaging
- Unique distribution
- Establish the 'brand as a badge'
- Create a superior purchase/usage experience
- When all else fails, superior creative in marketing communication can be the answer

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Questions?

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Thank you!

+ Please Visit Us At...



BRANDINGSTRATEGYINGIDER

THE BRANDING BLOG

(BrandingStrategyInsider.com)



Brad VanAuken Chief Brand Strategist Email Brad

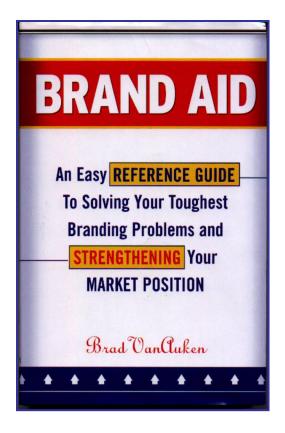
Recognized as one of the world's leading experts on brand management and marketing, Brad wrote the best selling book Brand Aid, the first comprehensive practical, 'how-to' guide on building winning brands. A much sought after consultant and speaker, he writes extensively for the business press and academic journals and is regularly quoted in trade publications.



The Top 100 Advertising, Marketing, Media, Digital and PR Blogs

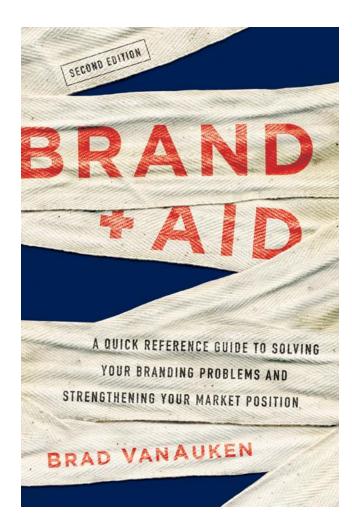


Brand Aid



- "One of the best brand education and reference tools I have ever come across."
 Manager, Marketing Strategy & Branding
- "One of the most comprehensive books ever written on the subject." Senior Vice President, Marketing & Sales

Brand Aid, second edition



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Can be pre-ordered on Amazon.com